

  Brent Clinical Commissioning Group	Health and Wellbeing Board 7 th October 2019
	Report from the Chair of Brent Children's Trust
Brent Children's Trust Update April – September 2019	

Wards Affected:	A
Key or Non-Key Decision:	N/A
Open or Part/Fully Exempt: <small>(If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)</small>	Open
No. of Appendices:	One Appendix A – Governance Structure
Background Papers:	0
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1.0 Purpose of the Report

- 1.1 The Brent Children's Trust (BCT) is a strategic partnership body made up of commissioners and key partners. The primary functions of the BCT include commissioning, joint planning and collaborative working to ensure that resources are allocated and utilised to deliver maximum benefits for children and young people in Brent.
- 1.2 The BCT reports to the Brent Health and Wellbeing Board (HWB) and provides HWB with an annual priorities report at the start of each municipal year plus one additional six monthly update report per year.
- 1.3 The most recent report was presented to the HWB in April 2019.
- 1.4 This paper provides a six monthly update of the BCT work programme and covers the period from April 2019 to September 2019.

2.0 Recommendations

- 2.1 The Health and Wellbeing Board is asked to note the work of the Brent Children's Trust for the period April 2019 to September 2019.

3.0 Detail

- 3.1 The BCT meets every two months to review progress of its work programme and address emerging local and national issues. Between April and September 2019 the BCT met three times on 14 May 2019, 16 July 2019 and 24 September 2019.
- 3.2 The BCT, through its Joint Commissioning Group (JCG), oversees five groups tasked with implementing specific priorities across the partnership. The diagram in Appendix A provides an overview of the current governance structure
- 3.3 The BCT, JCG and transformation groups have consistent attendance with representation from Brent Council and Brent Clinical Commissioning Group (CCG). Other key stakeholders also attend the JCG which includes three school head teachers who have been active members since September 2017.
- 3.4 As noted in the previous updated report presented in April 2019, the BCT has identified the following priority areas of focus for April 2019 to March 2020;
- Childhood Obesity
 - SEND
 - Children and Young People's Mental Health and Wellbeing
 - 0-25 Service - Children with Disabilities (Stage 2)
 - Maternal Early Childhood Sustained Home-visiting (MECSH) service
 - Transitional safeguarding between children and adult services
 - Early Help and Family Hubs
- 3.5 The BCT will also give consideration to other areas of focus which may arise including:
- any legislative changes relating to the functions of the BCT
 - the introduction of new children's services
 - the redevelopment of existing local services
 - any appropriate newly identified commissioning arrangements
- 3.6 Between April and September 2019 the BCT examined three main strategic themes: Transitional safeguarding from Children to Adulthood, Family Hubs and Joint Strategic Needs Assessment (JSNA).

Transitional safeguarding from Children to Adulthood

- 3.6.1 The BCT explored the gaps in service provision when a vulnerable child in receipt of a range of support services becomes an adult
- 3.6.2 It was highlighted that in many cases, support for young people could change drastically, be delayed or cease altogether at the point they reach their 18th birthday.

- 3.6.3 The BCT recognised that young people's needs do not change overnight and further exploration of this area is required.
- 3.6.4 As this subject is also an area of focus for both the Local Safeguarding Children Board and Safeguarding Adults Board, the BCT agreed that greater co-ordination between the all three strategic Boards would be a positive step in exploring and tackling this issue. The BCT therefore determined that a facilitated workshop should be organised for multi-agency partners to explore this topic.
- 3.6.5 The workshop is scheduled to take place in November 2019 and will be facilitated by an expert in this field, Dez Holmes – Director of Research in Practice
- 3.6.6 It is aimed at senior operational and strategic decision makers across Brent and will challenge beliefs and enable thinking and discussion about transitions and how Brent is supporting young people in the key area of transitions.
- 3.6.7 The workshop will explore the following points:
- What is Brent good at in terms of transitions?
 - What are the areas for development/gaps in terms of transitions?
 - How can we maintain the good and improve the areas for development?
- 3.6.8 The BCT will share the outcomes of this workshop in the October 2019 - March 2020 update paper

Family Hubs

- 3.6.9 The BCT received an update on the progress of the development of Family Hubs in Brent and provided guidance on engaging partners in the process
- 3.6.10 The BCT heard that:
- it has been decided to replace the 17 Children's Centres in Brent with 8 Family Hubs by September 2020.
 - partner engagement into the development of the family hubs was in progress and the design principles have been formally agreed.
 - the statutory consultation on the changes to children's centres has begun with a number of staff focus groups and sessions for professionals, schools and parents planned.
 - discussions were also under way on three commissioning options for the family hubs.
- 3.6.11 The BCT recommended that:
- Brent CCG should be more involved in the development of the Family Hubs
 - the project should be discussed at the CCG's locality GP meetings to ensure that the practices around the borough are kept informed of the changes.

- further discussion and consideration should be given to how the Family Hubs link into the existing CCG primary care network to avoid duplication of services.
- the health service providers in the borough including LNWHUT, CNWL and CLCH NHS Trust, should also be involved in the project.
- consideration could be given to utilising existing health buildings should there be a gap in the distance between the new family hub sites.

3.6.12 The BCT will continue to remain sighted on the progress of the development of Family Hubs in Brent.

Joint Strategic Needs Assessment

3.6.13 The BCT reviewed and commented on the deemed children and young people's chapters of the revised Joint Strategic Needs Assessment (JSNA) prior to the Health and Wellbeing Board considering the JSNA in its totality.

3.6.14 The BCT made a number of recommendations:

- The introduction of the full report should include a clear description of the purpose of the document.
- The majority of the other JSNA chapters must also include (where possible) data on children including Gangs and Serious Youth Violence, Domestic Abuse, Air Quality, Diabetes, Mental Health and others.
- All partners should make more use of the JSNA and interpret the data within it collectively to inform action planning and commissioning services.
- The JSNA should be used by strategic partnership boards to challenge agencies to redevelop action plans.
- The partners will be held to account on the collective use of the JSNA through inspections, including the Joint Targeted Area Inspection (JTAI).
- Some thought should be given to the children and young people data focussing on 0-25years as there is an increasing number of services commissioned to support young people up to 25 years old (e.g. care leavers, young carers/young adult carers, SEND and youth violence).

3.6.15 The BCT requested to have sight of the full JSNA report to enable the Trust to have a further strategic discussion.

3.6.16 The BCT agreed that a second strategic discussion will take place during the November 2019 meeting to consider the full updated JSNA and what actions need to be undertaken as a result.

3.7 During this period, the BCT's work programme also covered the following areas

Special Educational Needs and Disabilities (SEND)

3.7.1 In July 2019, the BCT provided direction and endorsed the progress made within the 2018-19 SEND implementation plan

- 3.7.2 The plan includes actions focussed on early intervention and training, joint commissioning, multi-agency working, participation of service users and improved outcomes for young people with SEND.
- 3.7.3 The BCT recognised that a lot of work had been done to address the areas highlighted for action in the SEND inspection and the majority of actions had been completed.
- 3.7.4 The BCT agreed to support and contribute to updating the implementation plan going into 2020.
- 3.7.5 The BCT endorsed the transitions guide produced to prepare young people for end of school life and noted that the DfE recognised this guide as an example of good practice.
- 3.7.6 The BCT also contributed to the SEND post inspection revisit which took place in May 2019.
- 3.7.7 The original inspection lead inspectors from Ofsted and the CQC led the revisit, shadowed by a HMI (Her Majesty's Inspector) and with CQC a Quality Assurance Inspector.
- 3.7.8 The council and CCG's response to the revisit had evidenced good partnership working with the BCT contribution demonstrating improved governance and stronger links.
- 3.7.9 The BCT agreed to endorse the joint revisions made to the SEND Resource Panel (formerly Tripartite Panel).
- 3.7.10 The revisions set out a stronger strategic and systematic approach towards meeting the statutory duties of both partner organisations in relation to commissioning jointly funded packages of care.
- 3.7.11 The BCT supported the agreed changes which include:
- senior management leading the chairing arrangements of the panel meetings
 - membership that reflects the level of seniority to enable the panel to commit appropriate resources.
 - stronger joint coordination in aligning the data list of children and the support packages offered to them.
- 3.7.12 The BCT agreed that the new panel arrangements will be implemented from September 2019.

Integrated 0-25 Children and Young People with Disabilities service.

- 3.7.13 In May 2019, the BCT received a further update on the development of the Integrated 0-25 Children and Young People with Disabilities Service.
- 3.7.14 Phase 1 of the project had been completed with the successful implementation of two teams with the 0-25 remit. These two teams are geographically divided to cover the East and West of the borough.

- 3.7.15 The BCT supports the progress of Phase 2 of the project and encouraged the development of greater integration with health partners during this phase.

Children and Young People's Mental Health and Wellbeing Local Transformation Plan

- 3.7.16 The BCT continues to be a key forum to share, discuss and inform the development of the shared vision to reshape services supporting children and young people's mental health and emotional wellbeing in Brent.
- 3.7.17 In July 2019, the BCT received an update on the progress and challenges in delivering the joint transformation plan.
- 3.7.18 The vision for transforming children and young people's mental health and wellbeing services was due to be updated by the children and young people's mental health and wellbeing steering group. This update would reflect the NHS Long Term Plan which sought to extend the age range of CAMHS up to the age of 25.
- 3.7.19 The BCT support the trial of an online mental health support service which will take place for one year.
- 3.7.20 The target for accessing services had been increased to 34% for 2019/20 and 35% for 2020/21 of the prevalent population of children with diagnosable mental illness. Though this does not appear to be a large increase in the target percentage, the BCT recognised that the actual target number of children for Brent has increased to between 6,507 and 7,520 from the current 4,572.

Young Carers

- 3.7.21 The BCT maintains oversight of the work of its Young Carers transformation group (Young Carers Champions) and the joint work of the statutory and voluntary sector providers in delivering an integrated approach to supporting Young Carers and strengthening their rights.
- 3.7.22 The BCT received an update on the progress on the action plan created to advance this work at the September 2019 meeting.
- 3.7.23 It was recognised that following the establishment of the BCT Young Carers Transformation Group, a lot of positive work has been achieved, this is evident with the inclusion of Young Carers data contained within the refreshed JSNA.
- 3.7.24 There has been an increased focus on support for Young Adult Carers (18 - 25) as some support services for Young Carers remain the most appropriate offer for this cohort.

3.7.25 The BCT has offered strategic support and challenge to increase the number of Young Carer and Young Adult Carer referrals from Adult Social Care and GPs.

3.7.26 The BCT was encouraged that it has been accepted that the Young Carers Service will begin to receive funding from the Better Care Fund.

Maternal Early Childhood Sustained Home-visiting (MECSH) Implementation

3.7.27 In September 2019, the BCT received an annual update overview report of the implementation of the Maternal Early Childhood Sustained Home visiting (MECSH) programme in Brent, led by Public Health.

3.7.28 Whilst the scheme has been progressing well, it was highlighted that the numbers of referrals into the service from GPs has remained low.

3.7.29 The BCT recommended that any refresher training offered should include a stronger focus on the referral criteria of this service.

3.7.30 Following a challenge posed to evidence the positive impact of this service, an update will be provided to the BCT in November 2019 focussing on the service impact measures on those who have been receiving this service for two years.

Childhood Obesity

3.7.31 In September 2019, the BCT received an annual update overview report on the progress of actions being undertaken to reduce childhood obesity in Brent led by Public Health.

3.7.32 The BCT acknowledge childhood obesity is an increasing issue in Brent and whilst a lot of work has been undertaken to address this, the situation has not improved with Brent having the highest rates of childhood obesity in London and England.

3.7.33 Whilst recognising that Public Health take the lead on responding to this issue, the BCT offered to lend some strategic support to ensure a system-wide collaborative approach to tackle the complexities around this issue.

3.7.34 The BCT also suggested that further work needs to be undertaken to look at the cultural influences and language used when raising awareness with the community.

4.0 Financial Implications

4.1 There are no financial implications as a result of this update report.

5.0 Legal Implications

5.1 There are no legal implications as a result of this update report.

6.0 Equality Implications

6.1 There are no equality implications as a result of this update report.

7.0 Consultation with Ward Members and Stakeholders

7.1 Brent Council and Brent CCG are members of the BCT and its sub groups and have contributed to this report.

Report sign off:

Gail Tolley

Strategic Director Children and Young People

Appendix A

